

SECURITIES AND EXCHANGE COMMISSION  
Washington, D. C. 20549

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FORM 10-Q  
QUARTERLY REPORT

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Pursuant to Section 13 or 15(d) of the  
Securities Exchange Act of 1934

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For the quarter ended May 31, 2008

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REGISTRANT: CLARCOR Inc. (Delaware)

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**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D. C. 20549**

**FORM 10-Q**

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended May 31, 2008

OR

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission File Number 1-11024

**CLARCOR Inc.**

(Exact name of registrant as specified in its charter)

DELAWARE

(State or other jurisdiction of incorporation or organization)

36-0922490

(I.R.S. Employer Identification No.)

840 Crescent Centre Drive, Suite 600, Franklin, Tennessee 37067

(Address of principal executive offices)

Registrant's telephone number, including area code 615-771-3100

No Change

(Former name, former address and former fiscal year, if changed since last report.)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer  Accelerated filer  Non-accelerated filer  Smaller reporting company   
(Do not check if a smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Exchange Act Rule 12b-2) Yes  No

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

As of May 31, 2008, 50,748,193 common shares with a par value of \$1 per share were outstanding.

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## Part I — Item 1

CLARCOR Inc.  
 CONSOLIDATED CONDENSED BALANCE SHEETS  
 (Dollars in thousands)

|   | May 31,<br>2008<br>(unaudited) | December 1,<br>2007 |
|---|--------------------------------|---------------------|
| <b>ASSETS</b>   |                                |                     |
| Current assets:   |                                |                     |
| Cash and cash equivalents   | \$ 47,159                      | \$ 36,059           |
| Restricted cash   | 514                            | 1,055               |
| Short-term investments  | 13,864                         | 4,884               |
| Accounts receivable, less allowance for losses of \$12,572 for 2008 and \$11,143 for 2007 | 194,008                        | 166,912             |
| Inventories:  |                                |                     |
| Raw materials   | 58,670                         | 49,722              |
| Work in process   | 32,655                         | 18,973              |
| Finished products   | 71,203                         | 67,151              |
| Total inventories   | <u>162,528</u>                 | <u>135,846</u>      |
| Prepaid expenses and other current assets   | 10,352                         | 6,968               |
| Deferred income taxes   | 20,294                         | 20,196              |
| Total current assets  | <u>448,719</u>                 | <u>371,920</u>      |
| Plant assets at cost,   | 435,377                        | 398,350             |
| less accumulated depreciation   | <u>(240,869)</u>               | <u>(229,138)</u>    |
|   | 194,508                        | 169,212             |
| Goodwill  | 223,380                        | 124,718             |
| Acquired intangibles, less accumulated amortization                                       | 97,554                         | 53,209              |
| Pension assets  | 8,799                          | 8,341               |
| Deferred income taxes   | 294                            | 294                 |
| Other noncurrent assets   | 15,762                         | 11,441              |
| Total assets  | <u>\$ 989,016</u>              | <u>\$ 739,135</u>   |
| <b>LIABILITIES</b>  |                                |                     |
| Current liabilities:  |                                |                     |
| Current portion of long-term debt   | \$ 131                         | \$ 94               |
| Accounts payable  | 76,613                         | 53,523              |
| Accrued salaries, wages and commissions   | 10,459                         | 11,945              |
| Compensated absences  | 7,510                          | 7,484               |
| Accrued insurance liabilities   | 13,747                         | 11,412              |
| Other accrued liabilities   | 33,937                         | 25,255              |
| Income taxes  | 4,963                          | 4,458               |
| Total current liabilities   | <u>147,360</u>                 | <u>114,171</u>      |
| Long-term debt, less current portion  | 117,474                        | 17,329              |
| Postretirement health care benefits   | 826                            | 947                 |
| Long-term pension liabilities   | 16,369                         | 15,104              |
| Deferred income taxes   | 40,570                         | 25,485              |
| Customer deposits   | 14,110                         | —                   |
| Other long-term liabilities   | 8,518                          | 5,792               |
| Minority interests  | 3,824                          | 4,577               |
| Total liabilities   | <u>349,051</u>                 | <u>183,405</u>      |
| Contingencies   |                                |                     |
| <b>SHAREHOLDERS' EQUITY</b>   |                                |                     |
| Capital stock   | 50,748                         | 49,219              |
| Capital in excess of par value  | 46,160                         | —                   |
| Accumulated other comprehensive earnings  | 9,764                          | 5,912               |
| Retained earnings   | <u>533,293</u>                 | <u>500,599</u>      |

|  |                   |                   |
|--|-------------------|-------------------|
| Total shareholders' equity                 | <u>639,965</u>    | <u>555,730</u>    |
| Total liabilities and shareholders' equity | <u>\$ 989,016</u> | <u>\$ 739,135</u> |

See Notes to Consolidated Condensed Financial Statements

CLARCOR Inc.  
CONSOLIDATED CONDENSED STATEMENTS OF EARNINGS  
(Dollars in thousands except per share data)  
(Unaudited)

|   | Quarter ended     |                   | Six Months Ended  |                   |
|---|-------------------|-------------------|-------------------|-------------------|
|   | May 31,<br>2008   | June 2,<br>2007   | May 31,<br>2008   | June 2,<br>2007   |
| Net sales   | \$ 267,137        | \$ 235,125        | \$ 517,318        | \$ 444,655        |
| Cost of sales                                       | <u>181,526</u>    | <u>164,356</u>    | <u>355,152</u>    | <u>312,906</u>    |
| Gross profit  | 85,611            | 70,769            | 162,166           | 131,749           |
| Selling and administrative expenses                 | <u>48,153</u>     | <u>39,269</u>     | <u>96,969</u>     | <u>76,668</u>     |
| Operating profit                                    | <u>37,458</u>     | <u>31,500</u>     | <u>65,197</u>     | <u>55,081</u>     |
| Other income (expense):                             |                   |                   |                   |                   |
| Interest expense                                    | (72)              | (259)             | (3,638)           | (495)             |
| Interest income                                     | 432               | 295               | 701               | 969               |
| Other, net  | <u>(177)</u>      | <u>(69)</u>       | <u>(389)</u>      | <u>(246)</u>      |
|   | 183               | (33)              | (3,326)           | 228               |
| Earnings before income taxes and minority interests | 37,641            | 31,467            | 61,871            | 55,309            |
| Provision for income taxes                          | <u>12,903</u>     | <u>10,461</u>     | <u>20,844</u>     | <u>17,879</u>     |
| Earnings before minority interests                  | 24,738            | 21,006            | 41,027            | 37,430            |
| Minority interests in earnings of subsidiaries      | <u>(104)</u>      | <u>(77)</u>       | <u>(244)</u>      | <u>(128)</u>      |
| Net earnings  | <u>\$ 24,634</u>  | <u>\$ 20,929</u>  | <u>\$ 40,783</u>  | <u>\$ 37,302</u>  |
| Net earnings per common share:                      |                   |                   |                   |                   |
| Basic   | <u>\$ 0.49</u>    | <u>\$ 0.41</u>    | <u>\$ 0.80</u>    | <u>\$ 0.73</u>    |
| Diluted   | <u>\$ 0.48</u>    | <u>\$ 0.41</u>    | <u>\$ 0.80</u>    | <u>\$ 0.73</u>    |
| Average number of common shares outstanding:        |                   |                   |                   |                   |
| Basic   | <u>50,752,765</u> | <u>50,459,481</u> | <u>50,682,871</u> | <u>50,801,230</u> |
| Diluted   | <u>51,272,388</u> | <u>50,950,931</u> | <u>51,125,712</u> | <u>51,355,724</u> |
| Dividends paid per share                            | <u>\$ 0.0800</u>  | <u>\$ 0.0725</u>  | <u>\$ 0.1600</u>  | <u>\$ 0.1450</u>  |

See Notes to Consolidated Condensed Financial Statements

CLARCOR Inc.  
CONSOLIDATED CONDENSED STATEMENTS OF CASH FLOWS  
(Dollars in thousands)  
(Unaudited)

|  | Six Months Ended |                  |
|--|------------------|------------------|
|  | May 31,<br>2008  | June 2,<br>2007  |
| <b>Cash flows from operating activities:</b>                         |                  |                  |
| Net earnings   | \$ 40,783        | \$ 37,302        |
| Depreciation   | 13,259           | 10,965           |
| Amortization   | 2,779            | 1,380            |
| Loss on interest rate agreement                                      | 1,337            | —                |
| Stock-based compensation expense                                     | 3,713            | 2,053            |
| Excess tax benefit from stock-based compensation                     | (2,289)          | (2,047)          |
| Changes in short-term investments                                    | (8,980)          | 32,195           |
| Changes in assets and liabilities, excluding short-term investments  | (3,776)          | (1,215)          |
| Other, net   | 297              | 743              |
| <b>Net cash provided by operating activities</b>                     | <b>47,123</b>    | <b>81,376</b>    |
| <b>Cash flows from investing activities:</b>                         |                  |                  |
| Business acquisitions, net of cash acquired                          | (75,073)         | (12,254)         |
| Additions to plant assets  | (17,412)         | (18,557)         |
| Investment in affiliate  | (2,000)          | —                |
| Other, net   | 56               | 163              |
| <b>Net cash used in investing activities</b>                         | <b>(94,429)</b>  | <b>(30,648)</b>  |
| <b>Cash flows from financing activities:</b>                         |                  |                  |
| Net proceeds under line of credit                                    | 100,000          | —                |
| Payment of long-term debt  | (7,327)          | (4,779)          |
| Sale of capital stock under stock option and employee purchase plans | 7,825            | 3,282            |
| Purchase of treasury stock   | (37,260)         | (49,334)         |
| Excess tax benefits from stock-based compensation                    | 2,289            | 2,047            |
| Cash dividends paid  | (8,183)          | (7,389)          |
| <b>Net cash provided by / (used in) financing activities</b>         | <b>57,344</b>    | <b>(56,173)</b>  |
| Net effect of exchange rate changes on cash                          | 1,062            | 470              |
| <b>Net change in cash and cash equivalents</b>                       | <b>11,100</b>    | <b>(4,975)</b>   |
| Cash and cash equivalents, beginning of period                       | 36,059           | 29,051           |
| <b>Cash and cash equivalents, end of period</b>                      | <b>\$ 47,159</b> | <b>\$ 24,076</b> |
| <b>Cash paid during the period for:</b>                              |                  |                  |
| Interest   | \$ 1,642         | \$ 383           |
| Income taxes   | \$ 17,821        | \$ 15,716        |

See Notes to Consolidated Condensed Financial Statements

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CLARCOR Inc.  
NOTES TO CONSOLIDATED CONDENSED FINANCIAL STATEMENTS  
(Dollars in thousands, except per share data)  
(Unaudited)

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**1. CONSOLIDATED FINANCIAL STATEMENTS**

The consolidated condensed balance sheet as of May 31, 2008, the consolidated condensed statements of earnings and the consolidated condensed statements of cash flows for the periods ended May 31, 2008, and June 2, 2007, have been prepared by the Company without audit. The financial statements have been prepared on the same basis as those in the Company's Annual Report on Form 10-K for the fiscal year ended December 1, 2007 (2007 Form 10-K). The December 1, 2007 consolidated balance sheet data was derived from the Company's year-end audited financial statements as presented in the 2007 Form 10-K but does not include all disclosures required by accounting principles generally accepted in the United States of America. In the opinion of management, all adjustments (which include only normal recurring adjustments) necessary to present fairly the financial position, results of operations and cash flows have been made. The results of operations for the period ended May 31, 2008, are not necessarily indicative of the operating results for the full year.

**2. BUSINESS ACQUISITIONS**

Effective May 1, 2008, the Company acquired a 30% preferred equity share in BioProcess Technologies, Inc. (BPT), a Rhode Island based manufacturer of industrial waste water and water reuse filtration systems, for approximately \$4,000; \$2,000 in cash with the remaining \$2,000 to be paid by December 31, 2009. Under the terms of the agreement with BPT, the Company will have the right, but not the obligation, to acquire additional ownership shares and eventually complete ownership of the company over several years at a price based on, among other factors, BPT's operating income. The investment is being accounted for under the equity method.

On December 3, 2007, the Company acquired Perry Equipment Corporation ("Peco"), a privately-owned manufacturer of engineered filtration products and technologies used in a wide array of industries, including oil and natural gas, refining, power generation, petrochemical, food and beverage, electronics, polymers and pulp and paper. Peco is based in Mineral Wells, Texas with operations in Mexico, Canada, the United Kingdom, Italy, Romania, Malaysia and China. Peco was merged with the Company's Facet operations with the combined headquarters based in Mineral Wells. Peco was acquired to expand the Company's product offerings, technology, filtration solutions and customer base in the growing oil and natural gas industries. Its results are included as part of the Company's Industrial/Environmental Filtration segment since the date of acquisition. The purchase price was approximately \$146,216 excluding cash acquired and including acquisition costs. The Company issued 2,137,797 shares of CLARCOR common stock with a value of approximately \$71,954 and paid the remaining purchase price with cash on hand and approximately \$80,000 of cash borrowed under the Company's revolving credit agreement.

A preliminary allocation of the initial purchase price for the acquisition has been made to major categories of assets and liabilities based on available information and is currently subject to change. The \$97,890 excess of the initial purchase price over the preliminary estimated fair value of the net tangible and identifiable intangible assets acquired was recorded as goodwill. Other acquired intangibles will be amortized over a straight-line basis according to their useful lives. The estimated amounts recognized and their respective lives are shown in the following table.

CLARCOR Inc.  
NOTES TO CONSOLIDATED CONDENSED FINANCIAL STATEMENTS  
(Dollars in thousands, except per share data)  
(Unaudited) Continued

2. BUSINESS ACQUISITIONS (Continued)

| Identifiable Intangible Asset | Value    | Estimated Useful Life |
|-------------------------------|----------|-----------------------|
| Trade names                   | \$11,800 | Indefinite            |
| Non-compete agreements        | 800      | 2 years               |
| Customer relationships        | 14,200   | 15 years              |
| Developed technology          | 20,300   | 16 years              |
| Total fair value              | \$47,100 |                       |

The Company expects to finalize the purchase price allocation during fiscal 2008. The allocation will be completed when the Company finishes its appraisal of the assets acquired (which includes completing an assessment of the liabilities assumed) and finalizes the estimates associated with deferred taxes and other costs related to the acquisition. The actual allocation of the final purchase price and the resulting effect on income from operations will likely differ from the unaudited pro forma amounts included herein.

Following is a condensed balance sheet based on the current assessment of fair values of the assets acquired and liabilities assumed.

|  |            |
|--|------------|
| Cash   | \$ 11,448  |
| Accounts receivable, less allowance for losses | 18,556     |
| Inventory, net                                 | 15,220     |
| Prepaid expenses and current assets            | 2,949      |
| Current deferred tax assets                    | 875        |
| Plant assets                                   | 20,011     |
| Goodwill                                       | 97,890     |
| Trademarks and trade names                     | 11,800     |
| Other acquired intangibles                     | 35,300     |
| Other noncurrent assets                        | 1,013      |
| Total assets acquired                          | 215,062    |
| Current notes payable                          | (7,411)    |
| Accounts payable and accrued liabilities       | (31,476)   |
| Long-term deferred tax liabilities             | (17,031)   |
| Long-term liabilities                          | (1,480)    |
| Net assets acquired                            | 157,664    |
| Less cash acquired                             | (11,448)   |
| Assets acquired, net of cash                   | \$ 146,216 |

For its fiscal year ended May 31, 2007, Peco had sales of approximately \$102,000 and operating profit of approximately \$12,500.

The following unaudited pro forma information summarizes the results of operations and the condensed consolidated balance sheet for the period indicated as if the Peco acquisition had been completed as of the beginning of fiscal 2007. The pro forma information gives effect to actual operating results prior to the acquisition, adjusted to include the estimated pro forma effect of interest expense, depreciation, amortization of intangibles, income taxes and the additional Company shares issued. These pro forma amounts are based on a preliminary

CLARCOR Inc.  
 NOTES TO CONSOLIDATED CONDENSED FINANCIAL STATEMENTS  
 (Dollars in thousands, except per share data)  
 (Unaudited) Continued

2. BUSINESS ACQUISITIONS (Continued)

allocation of the purchase price to estimates of the fair values of the assets acquired and liabilities assumed. The pro forma amounts include the Company's preliminary determination of purchase accounting adjustments based upon available information and certain assumptions that the Company believes are reasonable. The unaudited pro forma results do not include the impact of any revenues, costs or other operating synergies and non-recurring charges expected to result from the acquisition. In addition, management has performed an initial review of the respective accounting policies and has determined that conforming Peco's policies to the Company's policies, where applicable, creates no significant differences that impact the unaudited pro forma amounts shown below. The pro forma amounts do not purport to be indicative of the results that would have actually been obtained if the acquisition had occurred as of the beginning of the period presented or that may be obtained in the future.

|  | Quarter Ended<br>June 2, 2007 | Six Months Ended<br>June 2, 2007 |
|--|-------------------------------|----------------------------------|
| Net sales                                  | \$ 267,565                    | \$ 577,263                       |
| Operating profit                           | 36,649                        | 72,155                           |
| Net earnings                               | 24,116                        | 44,606                           |
| Diluted earnings per share                 | \$ 0.45                       | \$ 0.84                          |
| <b>As of November 30, 2007</b>             |                               |                                  |
| Current assets                             | \$ 413,704                    |                                  |
| Plant assets                               | 189,813                       |                                  |
| Goodwill                                   | 222,608                       |                                  |
| Other acquired intangibles                 | 100,309                       |                                  |
| Other noncurrent assets                    | 21,533                        |                                  |
| Total assets                               | \$ 947,967                    |                                  |
| Current liabilities                        | \$ 146,089                    |                                  |
| Long-term debt                             | 97,373                        |                                  |
| Other long-term liabilities                | 70,335                        |                                  |
| Shareholders' equity                       | 634,170                       |                                  |
| Total liabilities and shareholders' equity | \$ 947,967                    |                                  |

Also in December 2007, the Company purchased a distributor of engineered filtration products in Canada for approximately \$1,402 including acquisition costs. Of the purchase price, \$811 was paid at closing and the remaining \$591 will be paid over the next four years. A preliminary allocation of the purchase price for the acquisition has been made to major categories of assets and liabilities. The \$698 excess of the purchase price over the preliminary estimated fair value of the net tangible and identifiable intangible assets acquired was recorded as goodwill. The business is included in the Industrial/Environmental Filtration segment from the date of acquisition and is not material to the results of the Company.

On March 5, 2007, the Company acquired an 80% ownership share in Sinfa SA, a manufacturer of automotive and heavy-duty engine filters based in Casablanca, Morocco, for approximately \$5,556 in cash including acquisition expenses, net of cash received, plus debt of approximately \$6 million which the Company paid after the acquisition date. The business is included in the Engine/Mobile Filtration segment from the date of acquisition. The acquisition is not material to the results of the Company.

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CLARCOR Inc.  
NOTES TO CONSOLIDATED CONDENSED FINANCIAL STATEMENTS  
(Dollars in thousands, except per share data)  
(Unaudited) Continued

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**2. BUSINESS ACQUISITIONS (Continued)**

As part of the purchase agreement, the Company and the minority owners each have an option to require the purchase of the remaining 20% ownership share by the Company after December 31, 2012. As of May 31, 2008, the purchase price for such 20% ownership share is estimated to be \$1 million based on the formula in the purchase agreement. Any change in the estimated purchase price for the remaining ownership share will be recorded through net earnings.

During February 2007, the Company acquired a synthetic fibers filtration business from Newton Tool & Mfg. Company, Inc., a privately-owned engineering and machining company based in Swedesboro, New Jersey, for \$6,603 in cash, including acquisition expenses. The synthetic fibers filtration business, including all of the related production equipment, was moved into the Company's operations in Houston, Texas, and Shelby, North Carolina. The business is included in the Industrial/Environmental Filtration segment from the date of acquisition.

An allocation of the purchase price for the acquisition was made to major categories of assets and liabilities. The \$715 excess of the purchase price over the estimated fair value of the net tangible and identifiable intangible assets acquired was recorded as goodwill. Other acquired intangibles included non-compete agreements valued at \$100 and customer relationships valued at \$2,100, which are being amortized on a straight-line basis over three years and thirteen years, respectively. The acquisition is not material to the results of the Company.

**3. STOCK-BASED COMPENSATION**

The Company applies the provisions of Statement of Financial Accounting Standards (SFAS) No. 123R, "Share-Based Payment," which establishes the accounting for stock-based awards. Under this method, stock-based employee compensation cost is recognized using the fair-value based method for all awards granted on or after the date of adoption. The Company issues stock option awards and restricted share unit awards to employees and issues stock option awards and restricted stock to non-employee directors under its stock-based incentive plans. The fair value of each option grant is estimated on the date of grant using the Black-Scholes option pricing model. Compensation cost related to restricted share units is recorded based on the market price of the Company's common stock on the grant date. The key provisions of the Company's stock-based incentive plans are described in Note O of the Company's consolidated financial statements included in the 2007 Form 10-K.

The Company recorded pretax compensation expense related to stock options of \$1,293 and \$2,775 and related tax benefits of \$445 and \$955 for the quarter and six months ended May 31, 2008, respectively. For the quarter and six months ended June 2, 2007, the Company recorded pretax compensation expense related to stock options of \$872 and \$1,510 and related tax benefits of \$290 and \$502, respectively. The Company also recorded \$412 and \$938 in pretax compensation expense related to its restricted share units for the quarter and six months ended May 31, 2008, respectively, and \$271 and \$543 for the quarter and six months ended June 2, 2007, respectively. The tax benefits associated with tax deductions that exceed the amount of compensation expense recognized in the financial statements related to stock-based compensation were \$1,323 and \$2,289 for the quarter and six months ended May 31, 2008, respectively, and \$224 and \$2,047 for the quarter and six months ended June 2, 2007, respectively.

CLARCOR Inc.  
NOTES TO CONSOLIDATED CONDENSED FINANCIAL STATEMENTS  
(Dollars in thousands, except per share data)  
(Unaudited) Continued

3. STOCK-BASED COMPENSATION (Continued)

Stock Options

The following table summarizes the activity for the six months ended May 31, 2008, with respect to non-qualified stock options granted under the Company's incentive plans.

|                                     | Shares Granted<br>under Incentive<br>Plans | Weighted<br>Average<br>Exercise Price |
|-------------------------------------|--|---------------------------------------|
| Outstanding at beginning of year    | 3,191,598                                  | \$ 23.79                              |
| Granted                             | 477,900                                    | 36.38                                 |
| Exercised                           | (431,325)                                  | 21.72                                 |
| Surrendered                         | (16,224)                                   | 33.65                                 |
| Outstanding at May 31, 2008         | <u>3,221,949</u>                           | <u>\$ 25.88</u>                       |
| Options exercisable at May 31, 2008 | <u>2,513,683</u>                           | <u>\$ 23.21</u>                       |

The total intrinsic value of options exercised during the six months ended May 31, 2008, and June 2, 2007, was \$7,001 and \$5,880, respectively. The weighted average fair value per option at the date of grant for options granted during the six months ended May 31, 2008 and June 2, 2007, was \$9.37 and \$9.32, respectively.

The following table summarizes information about the Company's outstanding and exercisable options at May 31, 2008.

| Range of Exercise<br>Prices | Number           | Options Outstanding                      |  | Options Exercisable |  |  |
|-----------------------------|------------------|--|--|---------------------|--|--|
|                             |                  | Weighted<br>Average<br>Exercise<br>Price | Weighted<br>Average<br>Remaining<br>Life in<br>Years | Number              | Weighted<br>Average<br>Exercise<br>Price | Weighted<br>Average<br>Remaining<br>Life in<br>Years |
| \$8.97 — \$9.75             | 204,874          | \$ 9.14                                  | 1.68   | 204,874             | \$ 9.14                                  | 1.68   |
| \$11.50 — \$13.75           | 171,800          | 13.16                                    | 3.34   | 171,800             | 13.16                                    | 3.34   |
| \$16.01 — \$22.80           | 917,898          | 20.53                                    | 4.37   | 917,898             | 20.53                                    | 4.37   |
| \$25.89 — \$38.23           | 1,927,377        | 31.34                                    | 7.34   | 1,219,111           | 29.01                                    | 6.33   |
|                             | <u>3,221,949</u> | <u>\$25.88</u>                           | <u>5.92</u>  | <u>2,513,683</u>    | <u>\$23.21</u>                           | <u>5.03</u>  |

At May 31, 2008, the aggregate intrinsic value of options outstanding and exercisable was \$56,510 and \$50,799, respectively.

Restricted Share Unit Awards

During the six months ended May 31, 2008 and June 2, 2007, the Company granted 25,989 and 26,200 restricted units of Company common stock with a fair value of \$36.48 and \$33.75, respectively, per unit. Compensation expense related to restricted stock unit awards totaled \$412 and \$938 for the quarter and six months ended May 31, 2008, respectively, and \$271 and \$543 for the quarter and six months ended June 2, 2007, respectively.

CLARCOR Inc.  
 NOTES TO CONSOLIDATED CONDENSED FINANCIAL STATEMENTS  
 (Dollars in thousands, except per share data)  
 (Unaudited) Continued

4. EARNINGS PER SHARE AND TREASURY STOCK TRANSACTIONS

Diluted earnings per share reflect the impact of outstanding stock options and restricted share units as if exercised during the periods presented using the treasury stock method. The following table provides a reconciliation of the numerators and denominators utilized in the calculation of basic and diluted earnings per share.

|  | Quarter Ended     |                   | Six Months Ended  |                   |
|--|-------------------|-------------------|-------------------|-------------------|
|  | May 31,<br>2008   | June 2,<br>2007   | May 31,<br>2008   | June 2,<br>2007   |
| Weighted average number of common shares outstanding         | 50,752,765        | 50,459,481        | 50,682,871        | 50,801,230        |
| Dilutive effect of stock-based arrangements                  | 519,623           | 491,450           | 442,841           | 554,494           |
| Weighted average number of diluted common shares outstanding | <u>51,272,388</u> | <u>50,950,931</u> | <u>51,125,712</u> | <u>51,355,724</u> |
| Net earnings   | \$ 24,634         | \$ 20,929         | \$ 40,783         | \$ 37,302         |
| Basic earnings per share amount                              | \$ 0.49           | \$ 0.41           | \$ 0.80           | \$ 0.73           |
| Diluted earnings per share amount                            | \$ 0.48           | \$ 0.41           | \$ 0.80           | \$ 0.73           |

Options with exercise prices greater than the average market price of the common shares during the respective quarter and six-month periods were not included in the computation of diluted earnings per share. No options were excluded for the quarter ended May 31, 2008. For the six months ended May 31, 2008, 5,325 options with a weighted average exercise price of \$38.23 were excluded from the computation. For the quarter and six months ended June 2, 2007, 451,700 options with a weighted average exercise price of \$33.98 were excluded from the computation.

For the six months ended May 31, 2008, exercises of stock options added \$8,911 to capital in excess of par value.

During the quarter ended May 31, 2008, the Company did not repurchase any shares of its common stock under its \$250 million stock repurchase program. For the six months ended May 31, 2008, the Company repurchased and retired 1,000,000 shares of common stock for \$37,260. As of May 31, 2008, \$187,210 remains available for purchase under this program. During the quarter and six months ended June 2, 2007, the Company repurchased and retired 1,550,000 shares of common stock for \$49,334.

CLARCOR Inc.  
 NOTES TO CONSOLIDATED CONDENSED FINANCIAL STATEMENTS  
 (Dollars in thousands, except per share data)  
 (Unaudited) Continued

5. COMPREHENSIVE EARNINGS

The Company's total comprehensive earnings and its components are as follows:

|   | <u>Quarter Ended</u>    |                         | <u>Six Months Ended</u> |                         |
|---|-------------------------|-------------------------|-------------------------|-------------------------|
|   | <u>May 31,<br/>2008</u> | <u>June 2,<br/>2007</u> | <u>May 31,<br/>2008</u> | <u>June 2,<br/>2007</u> |
| Net earnings                              | \$24,634                | \$20,929                | \$40,783                | \$37,302                |
| Other comprehensive earnings, net of tax: |                         |                         |                         |                         |
| Foreign currency translation adjustments  | <u>2,412</u>            | <u>557</u>              | <u>3,852</u>            | <u>832</u>              |
| Total comprehensive earnings              | <u>\$27,046</u>         | <u>\$21,486</u>         | <u>\$44,635</u>         | <u>\$38,134</u>         |

The components of the ending balances of accumulated other comprehensive earnings are as follows:

|   | <u>May 31,<br/>2008</u> | <u>December 1,<br/>2007</u> |
|---|-------------------------|-----------------------------|
| Pension liability, net of \$3,656 tax     | \$ (6,994)              | \$ (6,994)                  |
| Translation adjustments, net of \$155 tax | <u>16,758</u>           | <u>12,906</u>               |
| Accumulated other comprehensive loss      | <u>\$ 9,764</u>         | <u>\$ 5,912</u>             |

6. FAIR VALUE MEASUREMENT

Effective, December 2, 2007, the Company adopted the required provisions of SFAS No. 157, "Fair Value Measurements", which defines fair value, establishes a framework for measuring fair value in generally accepted accounting principles (GAAP) and expands disclosures about fair value measurements. These provisions relate to the Company's financial assets and liabilities.

On February 12, 2008, the Financial Accounting Standards Board (FASB) issued FASB Staff Position (FSP) No. 157-2, which deferred the effective date for certain portions of SFAS No. 157 related to nonrecurring measurements of nonfinancial assets and liabilities. That provision of SFAS No. 157 will be effective for the Company's fiscal year 2009.

The Company measures certain assets and liabilities at fair value as discussed throughout the footnotes to its quarterly and annual financial statements. Assets or liabilities that have recurring measurements are shown below:

CLARCOR Inc.  
 NOTES TO CONSOLIDATED CONDENSED FINANCIAL STATEMENTS  
 (Dollars in thousands, except per share data)  
 (Unaudited) Continued

6. FAIR VALUE MEASUREMENT (Continued)

| Description   | May 31,<br>2008 | Fair Value Measurements at Reporting Date Using                            |   |  |
|---|-----------------|--|---|--|
|   |                 | Quoted Prices<br>in Active<br>Markets for<br>Identical Assets<br>(Level 1) | Significant<br>Other<br>Observable<br>Inputs<br>(Level 2) | Significant<br>Unobservable<br>Inputs<br>(Level 3) |
| Short-term investments                                  | \$13,864        | \$ 13,864  | \$ —  | \$ —   |
| Restricted trust (part of noncurrent assets)            | 1,883           | 1,883  | —   | —  |
| Interest rate agreement (part of long-term liabilities) | (1,337)         | —  | (1,337)   | —  |
| Net   | \$14,410        | \$ 15,747  | \$ (1,337)  | \$ —   |

The Company's short-term investments consist of money market funds which are actively traded. The restricted trust, which is used to fund certain payments under its non-qualified U.S. pension plan, consists of actively traded equity and bond funds. The interest rate agreement's fair value was determined based on the present value of expected future cash flows using discount rates appropriate with the risks involved.

7. LONG-TERM DEBT AND INTEREST RATE AGREEMENT

On December 18, 2007, the Company entered into a five-year multicurrency revolving credit agreement with a group of financial institutions under which it may borrow up to \$250,000 under a selection of currencies and rate formulas. The interest rate is based upon either a defined Base Rate or the London Interbank Offered Rate (LIBOR) plus or minus applicable margins. Commitment fees, letter of credit fees and other fees are payable as provided in the credit agreement. At May 31, 2008, long-term debt included \$100,000 outstanding on the line of credit.

On January 2, 2008, the Company entered into a fixed rate interest swap agreement to manage its interest rate exposure on certain amounts outstanding under the \$250,000 revolving credit agreement. The interest rate agreement provides for the Company to pay a 3.93% fixed interest rate plus applicable margin on a notional amount of \$100,000 and expires January 1, 2010. Under the agreement the Company will receive interest at floating rates based on LIBOR. Unrealized gains and losses and periodic settlement payments are recorded in interest expense in the statement of earnings and as a component of cash flows from operations in the statement of cash flows. For the quarter and six months ended May 31, 2008, a \$1,116 gain and \$1,337 loss were recorded, respectively, related to the interest rate agreement.

CLARCOR Inc.  
NOTES TO CONSOLIDATED CONDENSED FINANCIAL STATEMENTS  
(Dollars in thousands, except per share data)  
(Unaudited) Continued

8. ACQUIRED INTANGIBLES

The following table reconciles the activity for goodwill by reporting unit for the six months ended May 31, 2008.

|                                  | Engine/<br>Mobile<br>Filtration | Industrial/<br>Environmental<br>Filtration | Packaging   | Total            |
|----------------------------------|---------------------------------|--|-------------|------------------|
| Balance at December 1, 2007      | \$24,185                        | \$ 100,533                                 | \$ —        | \$124,718        |
| Acquisitions                     | 14                              | 98,588                                     | —           | 98,602           |
| Currency translation adjustments | (2)                             | 62   | —           | 60               |
| Balance at May 31, 2008          | <u>\$24,197</u>                 | <u>\$ 199,183</u>                          | <u>\$ —</u> | <u>\$223,380</u> |

The following table summarizes acquired intangibles by reporting unit. Other acquired intangibles includes parts manufacturer regulatory approvals, proprietary technology, patents and noncompete agreements.

|                                   | Engine/<br>Mobile<br>Filtration | Industrial/<br>Environmental<br>Filtration | Packaging   | Total           |
|-----------------------------------|---------------------------------|--|-------------|-----------------|
| Balance at May 31, 2008:          |                                 |  |             |                 |
| Trademarks, gross                 | \$ 954                          | \$ 40,957                                  | \$ —        | \$41,911        |
| Less accumulated amortization     | 21                              | 255  | —           | 276             |
| Trademarks, net                   | <u>\$ 933</u>                   | <u>\$ 40,702</u>                           | <u>\$ —</u> | <u>\$41,635</u> |
| Customer relationships, gross     | \$2,175                         | \$ 32,977                                  | \$ —        | \$35,152        |
| Less accumulated amortization     | 1,027                           | 4,738                                      | —           | 5,765           |
| Customer relationships, net       | <u>\$1,148</u>                  | <u>\$ 28,239</u>                           | <u>\$ —</u> | <u>\$29,387</u> |
| Other acquired intangibles, gross | \$ 243                          | \$ 33,883                                  | \$ —        | \$34,126        |
| Less accumulated amortization     | 233                             | 7,361                                      | —           | 7,594           |
| Other acquired intangibles, net   | <u>\$ 10</u>                    | <u>\$ 26,522</u>                           | <u>\$ —</u> | <u>\$26,532</u> |

Amortization expense is estimated to be \$4,874 in 2008, \$4,892 in 2009, \$4,347 in 2010, \$4,182 in 2011 and \$4,166 in 2012.

9. GUARANTEES AND WARRANTIES

The Company has provided letters of credit totaling approximately \$24,462 to various government agencies, primarily related to industrial revenue bonds, and to insurance companies and other entities in support of its obligations. The Company believes that no payments will be required resulting from these accommodation obligations.

CLARCOR Inc.  
NOTES TO CONSOLIDATED CONDENSED FINANCIAL STATEMENTS  
(Dollars in thousands, except per share data)  
(Unaudited) Continued

9. GUARANTEES AND WARRANTIES (Continued)

In the ordinary course of business, the Company also provides routine indemnifications and other guarantees whose terms range in duration and are often not explicitly defined. The Company does not believe these will have a material impact on the results of operations or financial condition of the Company.

Warranties are recorded as a liability on the balance sheet and as charges to current expense for estimated normal warranty costs and, if applicable, for specific performance issues known to exist on products already sold. The expenses estimated to be incurred are provided at the time of sale and adjusted as needed, based primarily upon experience.

Changes in the Company's warranty accrual during the six months ended May 31, 2008, are as follows:

|  |                 |
|--|-----------------|
| Balance at December 1, 2007                                    | \$ 1,485        |
| Business acquisitions  | 1,617           |
| Accruals for warranties issued during the period               | 379             |
| Accruals related to pre-existing warranties                    | 84              |
| Settlements made during the period                             | (602)           |
| Other adjustments, including currency translation              | 40              |
| Balance at May 31, 2008, included in other accrued liabilities | <u>\$ 3,003</u> |

10. RETIREMENT BENEFITS

The Company provides various retirement benefits, including defined benefit plans and postretirement health care plans covering certain current and retired employees in the U.S. and abroad. Components of net periodic benefit cost and company contributions for these plans were as follows:

|  | <u>Quarter Ended</u>          |                               | <u>Six Months Ended</u>       |                               |
|--|-------------------------------|-------------------------------|-------------------------------|-------------------------------|
|  | <u>May 31,</u><br><u>2008</u> | <u>June 2,</u><br><u>2007</u> | <u>May 31,</u><br><u>2008</u> | <u>June 2,</u><br><u>2007</u> |
| <b>Pension Benefits:</b>                 |                               |                               |                               |                               |
| Components of net periodic benefit cost: |                               |                               |                               |                               |
| Service cost                             | \$ 650                        | \$ 725                        | \$ 1,300                      | \$ 1,449                      |
| Interest cost                            | 2,129                         | 1,794                         | 4,258                         | 3,586                         |
| Expected return on plan assets           | (2,604)                       | (2,145)                       | (5,207)                       | (4,288)                       |
| Amortization of unrecognized:            |                               |                               |                               |                               |
| Prior service cost                       | 41                            | 44                            | 82                            | 88                            |
| Net actuarial loss                       | 42                            | 301                           | 84                            | 603                           |
| Net periodic benefit cost                | <u>\$ 258</u>                 | <u>\$ 719</u>                 | <u>\$ 517</u>                 | <u>\$ 1,438</u>               |
| Cash contributions                       | <u>\$ 319</u>                 | <u>\$ 120</u>                 | <u>\$ 645</u>                 | <u>\$ 228</u>                 |

CLARCOR Inc.  
 NOTES TO CONSOLIDATED CONDENSED FINANCIAL STATEMENTS  
 (Dollars in thousands, except per share data)  
 (Unaudited) Continued

10. RETIREMENT BENEFITS (Continued)

|  | Quarter Ended   |                 | Six Months Ended |                 |
|--|-----------------|-----------------|------------------|-----------------|
|  | May 31,<br>2008 | June 2,<br>2007 | May 31,<br>2008  | June 2,<br>2007 |
| Postretirement Healthcare Benefits:      |                 |                 |                  |                 |
| Components of net periodic benefit cost: |                 |                 |                  |                 |
| Service cost                             | \$ —            | \$ —            | \$ —             | \$ —            |
| Interest cost                            | 15              | 18              | 30               | 36              |
| Amortization of unrecognized:            |                 |                 |                  |                 |
| Prior service cost                       | (31)            | (31)            | (62)             | (62)            |
| Net actuarial gain                       | (33)            | (32)            | (66)             | (64)            |
| Net periodic benefit income              | <u>\$ (49)</u>  | <u>\$ (45)</u>  | <u>\$ (98)</u>   | <u>\$ (90)</u>  |
| Cash contributions                       | <u>\$ 53</u>    | <u>\$ 70</u>    | <u>\$ 106</u>    | <u>\$ 140</u>   |

The Company's policy is to contribute to its qualified U.S. and non-U.S. pension plans at least the minimum amount required by applicable laws and regulations, to contribute to its non-qualified plan when required for benefit payments and to contribute to its postretirement benefit plan an amount equal to the benefit payments. The minimum required contribution to one of the Company's qualified U.S. pension plans for fiscal 2008 is expected to be approximately \$1 million. The Company, from time to time, makes contributions in excess of the minimum amount required as economic conditions warrant. The Company has not determined whether it will make any voluntary contributions to its U.S. qualified plans in 2008; however, it does expect to fund \$277 to the U.S. non-qualified plan, \$769 to the non-U.S. plan and \$213 for the postretirement benefit plan to pay benefits during 2008.

In addition to the plan assets related to its qualified plans, the Company has funded approximately \$1,883 and \$1,044 at May 31, 2008 and November 30, 2007, respectively, in a restricted trust for its non-qualified plan. This trust is included in other noncurrent assets in the Consolidated Balance Sheets. The Company contributed \$1,000 to this trust in the second quarter of 2008.

11. INCOME TAXES

The Company adopted FASB Interpretation No. 48, "Accounting for Uncertainty in Income Taxes," (FIN 48) at the beginning of fiscal 2008. As a result, the Company recognized a \$67 increase in the net liability for unrecognized tax benefits, which was recorded as a decrease to retained earnings.

The liability for the gross unrecognized tax benefits was \$1,932 at May 31, 2008 and \$1,650 at December 2, 2007 after the adjustment to the beginning balance of retained earnings upon adoption of FIN 48. The net increase in the liability since the date of adoption resulted primarily from changes in unrecognized tax benefits related to tax positions that arose during the first six months of 2008.

At May 31, 2008, the amount of unrecognized tax benefit that would impact the effective tax rate if recognized, was \$1,488. The Company recognizes interest and penalties related to

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CLARCOR Inc.  
NOTES TO CONSOLIDATED CONDENSED FINANCIAL STATEMENTS  
(Dollars in thousands, except per share data)  
(Unaudited) Continued

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11. INCOME TAXES (Continued)

unrecognized tax benefits in income tax expense. As of May 31, 2008, the Company had \$413 accrued for the payment of interest and penalties. The Company expects its tax reserve to decrease by approximately \$700 over the next twelve months due to statute expirations and settlements with taxing authorities.

The Company is regularly audited by federal, state and foreign tax authorities. The IRS has completed its audits of the Company's U.S. income tax returns through fiscal 2005. With few exceptions, the Company is no longer subject to income tax examinations by state or foreign tax jurisdictions for years prior to fiscal 2002.

12. CONTINGENCIES

The Company is involved in legal actions arising in the normal course of business. Additionally, the Company is party to various proceedings relating to environmental issues. The U.S. Environmental Protection Agency (EPA) and/or other responsible state agencies have designated the Company as a potentially responsible party (PRP), along with other companies, in remedial activities for the cleanup of waste sites under the federal Superfund statute.

Although it is not certain what future environmental claims, if any, may be asserted, the Company currently believes that its potential liability for known environmental matters does not exceed its present accrual of \$50. However, environmental and related remediation costs are difficult to quantify for a number of reasons, including the number of parties involved, the difficulty in determining the extent of the contamination at issue, the difficulty in determining the nature and extent of contamination, the length of time remediation may require, the complexity of the environmental regulation and the continuing advancement of remediation technology. Applicable federal law may impose joint and several liability on each PRP for the cleanup.

It is the opinion of management, after consultation with legal counsel, that additional liabilities, if any, resulting from these legal or environmental issues, are not expected to have a material adverse effect on the Company's financial condition or consolidated results of operations.

In the event of a change in control of the Company, termination benefits are likely to be required for certain executive officers and other key employees.

13. RESTRUCTURING CHARGES

The Company began a restructuring program focused on the heating, ventilating and air conditioning (HVAC) filter manufacturing operations within its Industrial/Environmental Filtration segment in July 2006. As an ongoing part of this program, the Company discontinued production at an HVAC filter manufacturing plant in Davenport, Iowa during the second quarter 2008. The Company accrued \$145 for restructuring charges. Employee termination costs were \$73 which has largely been paid. Minimal additional charges related to contract termination costs and facilities consolidation costs will be recognized when the Company exits a lease related to that facility.

CLARCOR Inc.  
NOTES TO CONSOLIDATED CONDENSED FINANCIAL STATEMENTS  
(Dollars in thousands, except per share data)  
(Unaudited) Continued

14. INSURANCE CLAIMS

During the second quarter of 2008, four of the Company's facilities in three states were damaged in weather-related incidents resulting in \$750 of expense recorded in cost of sales. The Engine/Mobile Filtration segment incurred \$250 of cost. The other \$500 is part of the Industrial/Environmental Filtration segment. At this time, the Company has not determined the extent of loss of property, inventory or business interruption. However, the Company believes any losses exceeding the amount of the deductibles will be covered by insurance.

15. SEGMENT DATA

The Company operates in three principal product segments: Engine/Mobile Filtration, Industrial/Environmental Filtration and Packaging. The segment data for the quarter and six months ended May 31, 2008, and June 2, 2007, respectively, are shown below. Net sales represent sales to unaffiliated customers as reported in the consolidated condensed statements of earnings. Intersegment sales were not material.

|  | Quarter Ended    |                  | Six Months Ended |                  |
|--|------------------|------------------|------------------|------------------|
|  | May 31,<br>2008  | June 2,<br>2007  | May 31,<br>2008  | June 2,<br>2007  |
| <b>Net sales:</b>                                  |                  |                  |                  |                  |
| Engine/Mobile Filtration                           | \$108,658        | \$108,504        | \$213,767        | \$205,200        |
| Industrial/Environmental Filtration                | 139,326          | 106,185          | 265,748          | 202,424          |
| Packaging  | 19,153           | 20,436           | 37,803           | 37,031           |
|  | <u>\$267,137</u> | <u>\$235,125</u> | <u>\$517,318</u> | <u>\$444,655</u> |
| <b>Operating profit:</b>                           |                  |                  |                  |                  |
| Engine/Mobile Filtration                           | \$ 24,450        | \$ 24,445        | \$ 46,792        | \$ 44,722        |
| Industrial/Environmental Filtration                | 11,444           | 5,498            | 15,729           | 8,372            |
| Packaging  | 1,564            | 1,557            | 2,676            | 1,987            |
|  | <u>37,458</u>    | <u>31,500</u>    | <u>65,197</u>    | <u>55,081</u>    |
| Other income (expense)                             | 183              | (33)             | (3,326)          | 228              |
| Earnings before income taxes and minority earnings | <u>\$ 37,641</u> | <u>\$ 31,467</u> | <u>\$ 61,871</u> | <u>\$ 55,309</u> |
| <b>Identifiable assets:</b>                        |                  |                  |                  |                  |
| Engine/Mobile Filtration                           |                  |                  | \$260,133        | \$265,367        |
| Industrial/Environmental Filtration                |                  |                  | 640,490          | 395,403          |
| Packaging  |                  |                  | 42,138           | 44,269           |
| Corporate  |                  |                  | 46,255           | 22,035           |
|  |                  |                  | <u>\$989,016</u> | <u>\$727,074</u> |

16. RECENT ACCOUNTING PRONOUNCEMENTS

In March 2008, the FASB issued SFAS No. 161, "Disclosures About Derivative Instruments and Hedging Activities." This standard is intended to improve financial reporting about derivative instruments and hedging activities by requiring enhanced disclosures to enable investors to better understand their effects on an entity's financial position, financial performance and cash flows. SFAS No. 161 will affect the Company's derivatives presentation in its consolidated financial statements in fiscal year 2009.

In December 2007, the FASB issued SFAS No. 141R, "Business Combinations" and SFAS No. 160, "Non-controlling Interests in Consolidated Financial Statements." The standards will affect the Company's accounting for businesses acquired after December 1, 2009 and presentation of minority interests in its consolidated financial statements in fiscal year 2010.

In September 2006, the FASB issued SFAS No. 158, "Employers' Accounting for Defined Benefit Pension and Other Postretirement Plans, an amendment of FASB Statements No. 87, 88, 106, and 123(R)." This statement's requirement to recognize the overfunded or underfunded status of defined benefit postretirement plans as an asset or liability in the statement of financial position and to recognize changes in the funded status in comprehensive income was effective for the Company's fiscal year 2007. SFAS No. 158 also requires measurement of the funded status of a plan as of the date of the statement of financial position. The provisions regarding the change in the measurement date are effective for the Company's fiscal year 2009.

**MANAGEMENT'S DISCUSSION AND ANALYSIS  
OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS**

The information presented in this discussion should be read in conjunction with other financial information provided in the Consolidated Condensed Financial Statements and Notes thereto. Except as otherwise set forth herein, references to particular years refer to the applicable fiscal year of the Company. The analysis of operating results focuses on the Company's three reportable business segments: Engine/Mobile Filtration, Industrial/Environmental Filtration and Packaging. The Engine/Mobile Filtration segment sells filtration products used on engines and in mobile equipment applications, including trucks, automobiles, buses, locomotives, and marine, construction, industrial, mining and agricultural equipment. The Company's Industrial/Environmental Filtration segment centers on the manufacture and marketing of filtration products used in industrial and commercial processes and in buildings and infrastructures of various types. The segment's products include liquid process filtration products, engineered filtration products and technologies and air filtration products and systems used to maintain high interior air quality and to control exterior pollution. The Packaging segment manufactures and markets consumer and industrial packaging products. The Company's products are manufactured and sold throughout the world.

**EXECUTIVE SUMMARY**

|                            | Management Discussion Snapshot<br>(Dollars in Thousands) |                 |             |                  |                 |             |
|----------------------------|--|-----------------|-------------|------------------|-----------------|-------------|
|                            | Second Quarter Ended                                     |                 |             | Six Months Ended |                 |             |
|                            | May 31,<br>2008  | June 2,<br>2007 | %<br>Change | May 31,<br>2008  | June 2,<br>2007 | %<br>Change |
| Net Sales                  | \$267,137  | \$235,125       | 13.6%       | \$ 517,318       | \$444,655       | 16.3%       |
| Operating Profit           | 37,458   | 31,500          | 18.9%       | 65,197           | 55,081          | 18.4%       |
| Operating Margin           | 14.0%  | 13.4%           | 0.6 pts.    | 12.6%            | 12.4%           | 0.2 pts.    |
| Other Income/(Expense)     | 183  | (33)            | 654.5%      | (3,326)          | 228             | 1558.8%     |
| Provision for Income Taxes | 12,903   | 10,461          | 23.3%       | 20,844           | 17,879          | 16.6%       |
| Net Earnings               | 24,634   | 20,929          | 17.7%       | 40,783           | 37,302          | 9.3%        |
| Diluted Earnings per Share | \$ 0.48  | \$ 0.41         | 17.1%       | \$ 0.80          | \$ 0.73         | 9.6%        |

The Company reported record sales, operating profit, net earnings and diluted earnings per share for the second quarter of 2008. Sales of \$267,137,000 for the second quarter of 2008 were 13.6% higher than \$235,125,000 reported for second quarter 2007. Operating profit of \$37,458,000 grew 18.9% from second quarter 2007 while operating margins improved from 13.4% to 14.0%. Net earnings of \$24,634,000 and diluted earnings per share of \$0.48 were 17.7% and 17.1% higher, respectively, from the comparable 2007 quarter. Increasing commodity prices, particularly for energy related products and certain metals, affected the Company's domestic sales growth and manufacturing costs during the quarter. However, the year-over-year improvement reflected strong demand for systems and filter cartridges for natural gas exploration and transmission, aviation fuel and defense sectors, sand control filters used in off-shore oil drilling and specialty industrial filtration products. Fluctuations in foreign currencies increased dollar-denominated sales and profits in the 2008 quarter by approximately \$6 million and \$1 million, respectively, compared to increases of approximately \$4 million and \$500,000 for the 2007 second quarter.

At the beginning of fiscal year 2008, the Company acquired Perry Equipment Corporation ("Peco"), a privately-owned manufacturer of engineered filtration products and technologies used in a wide

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MANAGEMENT'S DISCUSSION AND ANALYSIS  
OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS, Continued

array of industries, including oil and natural gas, refining, power generation, petrochemical, food and beverage, electronics, polymers and pulp and paper. The Peco acquisition added approximately \$29.8 million of sales and \$4 million of operating profit in 2008's second quarter. For the six months ended May 31, 2008, Peco contributed approximately \$56.4 million of sales and \$4.2 million of operating profit.

Peco is based in Mineral Wells, Texas with operations in Mexico, Canada, the United Kingdom, Italy, Romania, Malaysia and China. Peco was merged with the Company's Facet operations with the combined headquarters based in Mineral Wells. Peco was acquired to expand the Company's product offerings, technology, filtration solutions and customer base in the growing oil and natural gas industry. Its results are included as part of the Company's Industrial/Environmental Filtration segment since the date of its acquisition. The purchase price was approximately \$157,664,000 including acquisition costs and \$11,448,000 of cash acquired. The Company issued 2,137,797 shares of CLARCOR common stock with a value of approximately \$71,954,000 and paid the remaining purchase price with cash on hand and approximately \$80,000,000 of cash borrowed under the Company's revolving credit agreement. The transaction, including the impact of purchase accounting adjustments, is expected to be accretive to the Company's fiscal 2008 earnings.

Effective May 1, 2008, the Company acquired a 30% preferred equity share in BioProcess Technologies, Inc. (BPT), a Rhode Island based manufacturer of industrial waste water and water reuse filtration systems, for approximately \$4 million, payable \$2 million in cash with the remaining \$2 million to be paid by December 31, 2009. Under the terms of the agreement with BPT, the Company has the right, but not the obligation, to acquire additional ownership shares and eventually complete ownership of the company over several years at a price based on, among other factors, BPT's operating income. The investment is being accounted for under the equity method. The Company's share of BPT's earnings since the acquisition date was immaterial.

For the 2008 six-month period, the Company reported sales of \$517,318,000, an increase of 16.3% from sales of \$444,655,000 in 2007. Operating profit increased 18.4% to \$65,197,000 from \$55,081,000 in the 2007 period with margins improving slightly to 12.6% from 12.4%. Net earnings and diluted earnings per share increased 9.3% and 9.6%, respectively. Fluctuations in foreign currencies increased sales and profits in the 2008 six-month period by approximately \$11 million and \$1.6 million, respectively. For the 2007 six-month period, fluctuations in foreign currencies increased sales and profits by approximately \$5.8 million and \$620,000, respectively.

## RESULTS OF OPERATIONS

### SALES

The Engine/Mobile Filtration segment's 2008 second quarter sales of \$108,658,000 were relatively unchanged from \$108,504,000 in the 2007 comparable quarter. Heavy-duty aftermarket engine filter sales were affected by a continued decline in domestic over-the-road truck mileage. International growth, particularly in Australia, China, Mexico, South Africa and Morocco, offset a decrease in heavy-duty filter sales in the United States. Sales of filters for railroad locomotive applications in 2008 were unchanged from the second quarter in 2007 and are expected to be relatively unchanged from prior year levels for the remainder of the 2008 fiscal year. The Segment has implemented price increases for its products in response to rising raw material costs, particularly with respect to steel, filtration media, and oil-based raw materials, and energy costs and continues to evaluate further price increases as costs continue to rise. Approximately \$2 million of

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MANAGEMENT'S DISCUSSION AND ANALYSIS  
OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS, Continued

the sales increase was due to the weakening of the U.S. dollar during the current quarter compared to the year ago quarter.

For the six-month period, Engine/Mobile Filtration segment sales of \$213,767,000 grew 4.2% from 2007 six-month sales of \$205,200,000. A slower second quarter 2008, mostly due to a softening in hauled truck tonnage in North America, partially offset a stronger first quarter of 2008. Further softening of the U.S. economy, however, may impact the remainder of fiscal 2008. Fluctuations in foreign currencies contributed approximately \$4 million to sales for this segment in the first half of 2008 compared to the first half of 2007.

The Company's Industrial/Environmental Filtration segment recorded a 31.2% increase in sales to \$139,326,000 for the 2008 second quarter from \$106,185,000 for the 2007 second quarter. This included \$29.8 million of sales during the 2008 second quarter from the Peco acquisition. There were significant differences across product end-markets. Sales to industrial filter end markets grew by over 80% while sales to environmental end markets declined by 6% in the 2008 second quarter compared to the second quarter of 2007. Sales of filters used for heating, ventilating and air conditioning (HVAC) decreased 8% in the second quarter of 2008 compared to the second quarter of 2007. Filter sales for oil exploration and off-shore oil and gas drilling and sales of filters for aerospace and specialty metal applications increased by 25%. Second quarter 2008 sales at Peco grew by over 13% compared to first quarter sales and the run rate for sales in the second quarter was nearly \$120 million annually. The Company expects that increased oil and natural gas exploration and drilling will continue to drive the demand for Peco's products, as well as other filter products used in these industries. Sales growth was also strong for aviation fuel and waste water filter applications which grew by 10% in the 2008 second quarter compared to the second quarter of 2007. Dust collector systems and replacement cartridges grew by 7% during this year's second quarter compared to 2007. The weakening of the U.S. dollar during the current quarter compared to 2007 contributed approximately \$4 million to sales for the second quarter of 2008. The weakening of the U.S. dollar during the 2007 second quarter compared to that of the 2006 second quarter contributed approximately \$2.4 million to sales.

Lower HVAC filter sales were due in part to a continued softening in industrial, commercial and residential applications driven by economic weakness in certain housing and manufacturing sectors, particularly in automotive and lower-tier automotive parts manufacturing. The Company expects HVAC filter sales for fiscal year 2008 to be down from 2007, although it does expect an improvement in operating margins as its HVAC restructuring program continues and better HVAC sales in the second half of 2008.

For the 2008 six-month period, the Industrial/Environmental Filtration segment sales of \$265,748,000 were 31.3% higher than \$202,424,000 of sales in the first half of 2007. The 2008 six-month sales figure included approximately \$56.4 million of sales due to the Peco acquisition. Foreign currency translation contributed approximately \$7 million to the six-month 2008 sales figures for this segment when compared to the first half of 2007. Based on current order demand and the sales backlog, the Company expects continued strong demand for process liquid filters, filters and filtration systems used in natural gas exploration and transmission, filters used by resin and fiber manufacturers, systems and filter cartridges for the aviation fuel and defense sectors, sand control filters used in off-shore oil and gas drilling and environmental filtration equipment.

The Packaging segment second quarter 2008 sales declined 6.3% to \$19,153,000 compared to \$20,436,000 in the second quarter of 2007. Six-month sales for 2008 were 2.1% higher at \$37,803,000 compared to \$37,031,000 for the 2007 comparable period. Sales were impacted in

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MANAGEMENT'S DISCUSSION AND ANALYSIS  
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2008 by slower growth in the segment's customers' sales of their products, particularly in the confectionary and tobacco markets where customers experienced a slower sales buildup in their new product introductions than they had expected, resulting in reduced shipments to these customers. Based on current sales orders, however, the Company expects to see stronger growth in the second half of this fiscal year with stronger operating margins. The Company expects fiscal 2008 sales, operating profit and operating margins for the Packaging segment to exceed last year's results.

**OPERATING PROFIT**

Operating profit for the second quarter of 2008 was \$37,458,000 compared to \$31,500,000 in 2007, an 18.9% increase. Operating margin improved to 14.0% for the second quarter of 2008 compared to 13.4% for the 2007 comparable quarter. The Peco acquisition contributed approximately \$4 million to operating profit for the second quarter. In addition, higher operating profit resulted primarily from higher sales volume, cost reduction initiatives which helped offset material cost increases and product mix. The Company recorded a charge of \$750,000 in cost of sales during the second quarter of 2008 related to two tornados and one hail storm that damaged four of the Company's facilities located in three states. At this time, the Company has not determined the extent of loss of property, inventory or business interruption. However, the Company believes any losses exceeding the \$750,000 amount will be covered by insurance. Several days of sales were lost in both the Engine/Mobile and Industrial/Environmental Filtration segments in the second quarter of 2008; however, the Company expects to recover all of the delayed shipments in the third quarter of 2008.

The Engine/Mobile Filtration segment's operating profit of \$24,450,000 in the second quarter of 2008 was essentially unchanged from the second quarter of 2007's profit of \$24,445,000. Operating profit was impacted by a \$250,000 insurance deductible recorded in the second quarter of 2008 due to a weather-related incident. The segment's operating margin of 22.5% was unchanged from the second quarter of 2007. The Company expects operating margins for this segment to remain relatively consistent with the current quarter's level over the next two quarters.

On a year-to-date basis, Engine/Mobile Filtration segment's operating profit increased 4.6% to \$46,792,000 from \$44,722,000 in 2007. Higher international sales with relatively lower margins in the first half of 2008 contributed to the relatively flat year-to-date operating margin of 21.9% compared to that of 2007's first half. The weakening of the U.S. dollar compared to the prior year period contributed approximately \$1 million to operating profit for the six months ended May 31, 2008. Foreign currency translation did not have a material impact on this segment's operating profit for the six months ended June 2, 2007.

The Industrial/Environmental Filtration segment reported operating profit of \$11,444,000 in the second quarter of 2008 compared to \$5,498,000 in the second quarter of 2007 and included approximately \$4 million of operating profit related to the Peco acquisition. Overall, margins improved to 8.2% from 3.4% in the first quarter of 2008 and from 5.2% in the 2007 second quarter driven by the same product markets where sales growth was strongest.

Peco operating margins were strong in the quarter and, excluding purchase accounting adjustments, were higher than in the same period in 2007. As expected, the Peco acquisition contributed more to operating profit in the second quarter of 2008 than to the first quarter of 2008.

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MANAGEMENT'S DISCUSSION AND ANALYSIS  
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due to transition costs and the impact of purchase accounting adjustments during the first quarter of 2008. One of the purchase accounting fair value adjustments that affected the first quarter of 2008 related to manufacturing profit in inventory at the acquisition date. This lowered operating profit by approximately \$1.5 million in the first quarter of 2008 but is not expected to affect future quarters. The Company expects Peco's operating profit for the remaining quarters of fiscal 2008 to remain solid and that Peco's sales and operating profit, excluding purchase accounting adjustments, for fiscal 2008 will exceed what it had achieved as a private company in its last fiscal year prior to acquisition. For its fiscal year ended May 2007, Peco reported sales of \$102 million and operating profit of \$12 million.

The Peco acquisition integration is progressing well. Demand for its products is very strong and coming from customers in both the United States and overseas, particularly in Asia, due to the continuing strength in the oil and gas market. The Company intends to expand Peco's aftermarket cartridge sales, which typically have higher margins than sales of vessels to original equipment manufacturers. The Company anticipates that the technical and distribution synergies from combining Peco's operations with the Company's will be significant. For example, the Company is developing enhanced versions of certain Peco products using the Company's nanofiber technology. The Company is also working to utilize Peco's proprietary filter media to produce a new line of heavy-duty engine fuel filters for the Engine/Mobile Filtration segment. This is expected to generate both additional sales and operating profit for the Company.

The HVAC restructuring program is showing steady progress. Production efficiencies improved and operating costs declined from March through May 2008. Although the HVAC filter manufacturing facilities recorded an operating loss for the second quarter of 2008, the loss was progressively smaller during the quarter. The Company expects the HVAC filter manufacturing facilities to report an operating profit for the rest of 2008 with each successive quarter improving both sequentially and compared to the same quarter in 2007. Most of the delays in new equipment installations at the manufacturing plants have been eliminated. The Company expects to continue to receive additional manufacturing equipment for the rest of this year and throughout 2009. The 2008 quarter included a \$145,000 charge associated with the closing of an HVAC filter manufacturing plant in Davenport, Iowa. The majority of this expense related to employee termination and was paid during the quarter. The Company began production late in the second quarter of 2007 at an HVAC manufacturing plant in Pittston, Pennsylvania to serve its customers in the Northeast.

The goal for the HVAC filter manufacturing restructuring program has not changed since it began eighteen months ago. The goal is to improve its HVAC filter manufacturing operating profit run rate by \$14 million annually by the end of 2009. This goal is based on achieving significantly improved manufacturing productivity and a lower product cost structure driven by the new equipment which will be installed at every one of the Company's HVAC filter manufacturing locations. In addition, the Company is introducing more new products to the HVAC market this year than in any previous year. The restructuring plan includes relocating several HVAC filter manufacturing facilities to more closely align their shipments to their customer locations. The Company also expects to significantly reduce its inter-plant freight costs by transforming its HVAC filter manufacturing plants into multi-product manufacturing facilities to improve product availability and on-time shipments to customers. Through the first half of fiscal 2008, even with the dramatic increase in freight costs this year, the Company's HVAC filter manufacturing operating costs are less than for the same period last year. Although there have been delays in reaching some of its interim objectives during the three-year program, the Company remains confident that it will achieve the goals it set nearly two years ago when the restructuring program started.

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**MANAGEMENT'S DISCUSSION AND ANALYSIS**  
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For the six months ended May 31, 2008, the Industrial/Environmental Filtration segment's operating profit increased to \$15,729,000 from \$8,372,000 in the comparable six-month period of 2007 and included approximately \$4.2 million related to the Peco acquisition. The year-to-date margin of 5.9% improved from 4.1% in the same period of 2007. In addition to the inclusion of the Peco acquisition, overall operating profit improved due to higher sales of plastic and polymer fiber and resin filters, environmental equipment sales and filters used in aviation fuel, aerospace and oil and gas applications

The Packaging segment's operating profit in the 2008 second quarter was \$1,564,000 compared to \$1,557,000 in the comparable quarter of 2007. Operating margin of 8.2% for the second quarter 2008 improved from 7.6% in the prior year comparable quarter. Although sales were lower in the second quarter of 2008 compared to second quarter of 2007, the segment was able to implement price increases and cost reduction initiatives to offset most of its raw material cost increases. Operating profit for the six months ended May 31, 2008 was \$2,676,000 compared to \$1,987,000 for the first six months of 2007. The Company believes operating profit and margin in this segment for fiscal 2008 will exceed that of fiscal 2007.

**OTHER INCOME/(EXPENSE)**

Net other income for the 2008 second quarter of \$183,000 compared to net other expense of \$33,000 for the same quarter of 2007. The most significant change from the 2007 quarter relates to a \$1,117,000 gain related to the mark-to-market adjustment on an interest rate swap. This benefit offset higher interest expense on borrowings under the Company's line of credit to fund the Peco acquisition and for stock repurchases early in 2008. For the six-month period, net other expense of \$3,326,000 in 2008 compared to net other income of \$228,000 in 2007 primarily due to \$3,638,000 of increased interest expense that included a year-to-date charge of \$1,337,000 related to the mark-to-market adjustment on an interest rate swap. The \$1,337,000 year-to-date interest charge will reverse over the next six quarters and reduce interest expense over that period.

**PROVISION FOR INCOME TAXES**

Earnings before income taxes and minority interests for the quarter and six months ended May 31, 2008 totaled \$37,641,000 and \$61,871,000, respectively, compared to \$31,467,000 and \$55,309,000 for the comparable periods in 2007. The provision for income taxes for the three months and six months ended May 31, 2008 was \$12,903,000 and \$20,844,000, respectively, compared to \$10,461,000 and \$17,879,000 for the comparable periods in 2007. For the second quarter ended May 31, 2008, the effective tax rate was 34.3% compared to 33.2% in the comparable prior year quarter.

During the first quarter of 2008, the Company recorded a \$440,000 tax benefit related to a refund it received from one of its overseas subsidiaries arising from changes in certain tax regulations. This caused the effective tax rate of 33.7% to be lower in first half of 2008 than the Company expects its tax rate to be during the remainder of fiscal 2008. In addition, the expiration of the Research and Experimentation Tax Credit in fiscal 2008 resulted in a higher effective tax rate. During the first quarter 2007, the Company recognized a cumulative tax benefit of \$500,000 from the Research and Experimentation Tax Credit extension that Congress passed in December 2006. This lowered the effective rate for the first half of 2007 by approximately one percentage point to 32.3% in 2007. Increased tax-exempt interest income, faster profit growth in international operations with lower tax rates than in the U.S., and adjustments to tax reserves also contributed to a lower tax rate for the first six months of 2007. The Company expects that its overall effective tax rate for fiscal 2008 will

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MANAGEMENT'S DISCUSSION AND ANALYSIS  
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be approximately 33.5% to 34.5% reflecting a benefit from expected further growth in lower tax localities and an increase in the benefit from the U.S. domestic manufacturing deduction offset by the expiration of the Research and Experimentation Tax Credit, which is not expected to be renewed during fiscal 2008.

**NET EARNINGS AND EARNINGS PER SHARE**

Net earnings in the second quarter of 2008 were \$24,634,000, or \$0.48 per share on a diluted basis, compared to the 2007 second quarter of \$20,929,000, or \$0.41 per share on a diluted basis, an increase of 17.7% and 17.1% respectively. Diluted average shares outstanding were 51,272,388 for the second quarter of 2008, an increase of 0.6% from the average of 50,950,931 for the 2007 quarter. No shares were repurchased during the second quarter of 2008. During the second quarter of 2007, the Company repurchased approximately \$49,334,000 or 1,550,000 shares of its common stock.

For the six months ended May 31, 2008 and June 2, 2007, net earnings were \$40,783,000 and \$37,302,000, respectively, an increase of 9.3%. Diluted earnings per share increased in the 2008 year-to-date period approximately 10% to \$0.80 from \$0.73 in the first half of 2007. Diluted average shares outstanding were 51,125,712 for the first six months of 2008, a decrease of 0.4% from the average of 51,355,724 for the 2007 first six months. The 1,000,000 shares repurchased during first quarter 2008 and the 2,272,477 shares repurchased in the latter nine months of fiscal year 2007 under the Company's share repurchase program were offset by the issuance of 2,137,797 shares in the Peco acquisition and normal stock issuances under the Company's stock awards plans.

**FINANCIAL CONDITION**

**LIQUIDITY AND CAPITAL RESOURCES**

The Company's financial position remains strong with adequate cash resources and sufficient borrowing capacity under its current line of credit. On December 18, 2007, the Company entered into a five-year multicurrency revolving credit agreement with a group of financial institutions under which it may borrow up to \$250,000,000 under a selection of currencies and rate formulas. This credit agreement replaced a \$165,000,000 credit agreement that would have expired in April 2008. The interest rate is based upon either a defined Base Rate or the London Interbank Offered Rate (LIBOR) plus or minus applicable margins. Commitment fees, letter of credit fees and other fees are payable as provided in the credit agreement. In addition, the Company entered into a fixed rate interest rate swap agreement to manage its interest rate exposure on certain amounts outstanding under the \$250,000,000 agreement. The interest rate agreement provides for the Company to pay a 3.93% fixed interest rate plus the applicable margin on a notional amount of \$100,000,000 and expires January 1, 2010.

Cash and short-term investments at May 31, 2008 of \$61,023,000 increased over \$20 million from \$40,943,000 at fiscal year-end 2007. The current ratio of 3.0 at second quarter-end 2008 decreased from 3.3 at year-end 2007. Long-term debt of \$117,474,000 at May 31, 2008 included a net \$100,000,000 of borrowings during the first half of 2008 under the Company's revolving credit agreement to fund a portion of the Peco acquisition and stock repurchases. The credit facility includes a \$40 million letter of credit line subline, against which \$8,491,000 had been issued at the end of the second quarter of 2008. The Company was in compliance with all covenants related to its debt agreements throughout the first six months of 2008. The ratio of total debt to total

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capitalization, defined as long-term debt plus total shareholders' equity, was 15.5% at the end of the 2008 second quarter compared to the year-end 2007 level of 3.0%.

The Company had 50,748,193 shares of common stock outstanding as of May 31, 2008 compared to 49,218,822 shares outstanding at fiscal year-end 2007. Shareholders' equity increased to \$639,965,000 from \$555,730,000 at year-end 2007 primarily as a result of net earnings, stock issuances related to the Peco acquisition and stock option activity offset by stock repurchases of \$37,260,000 and dividend payments of \$8,183,000.

Cash generated by operating activities was \$47,123,000 for the six-month 2008 period compared to \$81,376,000 for the same period in the prior year, mainly due to higher balances of short-term investments compared to the year ago quarter. There were no other significant changes in working capital. For the six-month period of 2008, cash flows for investing activities of \$94,429,000 were higher than the 2007 amount of \$30,648,000 for the same period primarily due to \$75,073,000 of cash paid for business acquisitions, \$2,000,000 of cash invested in BPT and \$17,412,000 spent on plant asset additions. During fiscal 2008, the Company expects to continue to invest in additional plant assets due to its restructuring program in the Industrial/Environmental Filtration segment, expansion programs for new products and production lines and new warehouse and inventory management systems. Cash flows provided by financing activities in the six-month 2008 period were \$57,344,000 compared to cash flows used of \$56,173,000 for the same period in the prior year principally due to net borrowings of \$100,000,000 under the Company's credit facility partially offset by \$37,260,000 used to purchase the Company's common stock during the six-month 2008 period. Dividend payments of \$8,183,000 in the six-month period of 2008 increased nearly 11% from payments of \$7,389,000 during the first half of 2007.

The Company believes that its current operations will continue to generate cash and that sufficient lines of credit remain available to fund current operating needs, pay dividends, invest in development of new products and filter media, fund planned capital expenditures and expansion of current facilities, complete the HVAC filter manufacturing restructuring plans, provide for interest payments and required principal payments related to its debt agreements, repurchase Company stock and fund acquisitions. The Company's strategy includes actively reviewing possible acquisitions. Any such acquisitions may affect operating cash flows and may require changes in the Company's debt and capitalization.

Capital expenditures in fiscal year 2008 are expected to be approximately \$35 million to \$40 million and will be used primarily for normal facility maintenance and improvements, expansion of technical facilities, new warehouse and inventory management systems, productivity improvements, the HVAC restructuring program, new products and filter media development. Until the direction of the U.S. economy becomes clearer, the Company is delaying capacity expansion at certain of its domestic manufacturing plants. It is not delaying investments planned for the HVAC restructuring program, new product development, new media development, overseas manufacturing and expansion of the Company's technical and research facilities. Capital spending in fiscal 2008 related to the restructuring program is anticipated to be approximately \$17 million, including the \$7 million spent in the first half of 2008. Future repurchases of Company stock under the remaining authorized amount of \$187.2 million will depend on cash flow requirements for internal growth (including working capital requirements), capital expenditures, acquisitions and the market price of the Company's common stock. The Company has no material long-term purchase commitments. The Company is committed to restructuring its HVAC operations as discussed previously. Although no significant long-term purchase commitments were entered into as of quarter-end, approximately

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\$2 million of equipment related to the restructuring was on order. The Company enters into purchase obligations with suppliers on a short-term basis in the normal course of business.

The following table summarizes the Company's fixed cash obligations as of May 31, 2008 for the fiscal years indicated:

| (Dollars in thousands)   | Payments Due by Period |                     |                 |                  |                      |
|--|------------------------|---------------------|-----------------|------------------|----------------------|
|  | Total                  | Less than<br>1 Year | 1-3 Years       | 3-5 Years        | More than<br>5 Years |
| Long-Term Debt (excluding line of credit)                        | \$ 17,605              | \$ 131              | \$ 219          | \$ 1,435         | \$15,820             |
| Interest Payable on Long-Term Debt (excluding<br>line of credit) | 9,600                  | 700                 | 1,400           | 1,300            | 6,200                |
| Line of Credit   | 100,000                | —                   | —               | 100,000          | —                    |
| Interest Payable on Line of Credit                               | 21,150                 | 4,230               | 8,460           | 8,460            | —                    |
| Unfunded Pension Plan  | 19,002                 | 277                 | 5,315           | 12,569           | 841                  |
| Operating Leases   | 42,737                 | 9,294               | 17,063          | 8,055            | 8,325                |
| <b>Total</b>   | <b>\$210,094</b>       | <b>\$14,632</b>     | <b>\$32,457</b> | <b>\$131,819</b> | <b>\$31,186</b>      |

Interest payments on the Company's variable rate debt are determined based on current interest rates as of May 31, 2008. The \$100 million outstanding at May 31, 2008 under the Company's five-year revolving credit agreement will be due by the end of the five-year term. Annual interest payments related to the \$100 million will be approximately \$4.2 million for each of the next two years based on the swap agreement entered into at the beginning of fiscal year 2008. After that, interest will be paid at a variable rate based on the terms of the agreement. The amounts in the table above related to the line of credit assume a similar annual interest rate for the remaining term as that of the first two years.

The Company has a non-qualified pension plan covering certain employees in the Company's management. The plan is discussed in detail in the Company's 2007 Form 10-K. The expected payments to be made under this plan are shown in the table above and are largely not funded. Other expected payments under the Company's qualified pension and other postretirement benefit plans are detailed in the Company's 2007 Form 10-K and in Note 11 of this Form 10-Q.

As of May 31, 2008, the Company's liability for uncertain income tax provisions reported in accordance with the Company's adoption of the provisions of FASB Interpretation No. 48, "Accounting for Uncertainty in Income Taxes," was \$1,932,000 including interest. Due to the high degree of uncertainty regarding the timing of potential future cash outflows associated with these liabilities, the Company was unable to make a reasonably reliable estimate of the amount and period in which these remaining liabilities might be paid.

#### Off-Balance Sheet Arrangements

The Company's off-balance sheet arrangements relate to various operating leases. The Company had no significant variable interest entity or special purpose entity agreements during 2008 or 2007. On January 2, 2008, the Company entered into an interest rate agreement with a bank to manage its interest rate exposure on certain amounts outstanding under its \$250 million revolving credit agreement. The interest rate agreement provides for the Company to pay a 3.93% fixed interest rate plus applicable margins and receive a three-month LIBOR on a notional amount of \$100 million

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and expires January 1, 2010. This will mitigate the Company's interest rate risk until January 2010. The fair value of the interest rate agreement at May 31, 2008 was \$1,337,000. This was recorded as part of other long-term liabilities.

**OTHER MATTERS**

**Market Risk**

The Company's interest expense on long-term debt is sensitive to changes in interest rates except for the risk mitigated under its interest rate agreement. In addition, changes in foreign currency exchange rates may affect assets, liabilities and commitments that are to be settled in cash and are denominated in foreign currencies. Market risks are also discussed in the Company's 2007 Form 10-K in Management's Discussion and Analysis of Financial Condition and Results of Operations. There have been no material changes to the disclosure regarding market risk set forth in the 2007 Form 10-K.

**Critical Accounting Policies**

The Company's critical accounting policies, including the assumptions and judgments underlying them, are disclosed in the Company's 2007 Form 10-K in Management's Discussion and Analysis of Financial Condition and Results of Operations. There have been no material changes in the Company's critical accounting policies set forth in the 2007 Form 10-K. These policies have been consistently applied in all material respects. While the estimates and judgments associated with the application of these policies may be affected by different assumptions or conditions, the Company believes the estimates and judgments associated with the reported amounts are appropriate in the circumstances.

**Recent Relevant Accounting Pronouncements**

A discussion of recent relevant accounting pronouncements is included in Note 16 to the Consolidated Condensed Financial Statements on page 18 of this Form 10-Q.

**Outlook**

Continued sales growth and margin improvement is expected for the Company for the remainder of 2008 with international sales growth expected to continue at a rate higher than the Company's domestic growth rate. The Company also expects its development of nanofiber technology will provide additional sales and cost reduction opportunities for the Company's filter product lines. The Company's diversification into many different, though complementary, filtration lines has resulted in an operation with increasingly stable sales and profits on a company-wide basis. The Company is focused on the filtration aftermarket which provides a strong base of recurring revenues.

Costs are currently increasing for both raw materials and operating expenses at a higher rate than in the previous several years. The Company's principal raw materials include various types and grades of steel, filter media, packaging materials, aluminum, specialty metals, gaskets and resins. The major increases in the Company's operating costs, excluding employee compensation, include freight and shipping charges, health care and energy costs. In most cases, the Company has successfully passed through the large majority of cost increases by increasing its product prices. To the extent the Company has not be able to do this, it expects to offset any remaining cost increases with productivity improvements driven by technology investments and changes in

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production processes. This is an unrelenting focus for the Company given current inflationary pressures, which are not foreseen to abate in the near future. The Company believes it has a strong balance sheet, strong and consistent cash flows and operates in the filtration aftermarket where the effects of inflationary and economic cycles are usually muted.

Based on its first half results and current backlog, the Company expects its fiscal 2008 sales to grow by approximately 19% from fiscal 2007. The Company believes it will post record sales and profits for the 16<sup>th</sup> consecutive year in fiscal 2008 and anticipates diluted earnings per share for 2008 will be in the \$1.90 to \$2.00 range. This range includes approximately \$0.01 to \$0.02 accretion from the Peco acquisition.

Engine/Mobile Filtration segment operating profit margins over the remainder of fiscal 2008 are expected to be relatively consistent with that recorded in the first six months of 2008. The Company expects that product demand overseas for aftermarket heavy-duty filtration products will remain solid. The slowdown in domestic freight transport and in the overall U.S. economy that was experienced in the second quarter may continue. However, since the Company focuses on after-market maintenance filter sales, it believes that it is in a solid position to weather a slow U.S. economy.

Sales growth for the Industrial/Environmental Filtration segment is also expected primarily due to continued growth in sales of specialty process liquid filters and filtration systems, especially those used in the oil and gas industry, and as a result of the Peco acquisition. In addition to operating profit generated from sales growth, the Company expects profit improvement from its HVAC manufacturing operations during the remainder of fiscal 2008. The impact on this segment from any further slowing in the U.S. economy may be offset by the expected continued strong demand from the oil and gas industry for the Company's filters and filtration systems.

The Company expects to continue to make capital investments to improve productivity, increase manufacturing and distribution capacity, develop new filter media and products and implement new enterprise planning systems. It also continues to assess acquisition opportunities, primarily in related filtration businesses. It is expected that these acquisitions, if completed, would expand the Company's market base, distribution coverage or product offerings.

**FORWARD-LOOKING INFORMATION IS SUBJECT TO RISK AND UNCERTAINTY**

This Second Quarter 2008 Form 10-Q contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. All statements made in this Form 10-Q, other than statements of historical fact, are forward-looking statements. You can identify these statements from use of the words "may," "should," "could," "potential," "continue," "plan," "forecast," "estimate," "project," "believe," "intent," "anticipate," "expect," "target," "is likely," "will," or the negative of these terms, and similar expressions. These statements are made pursuant to the safe harbor provisions of the Private Securities Litigation Reform Act of 1995. These forward-looking statements may include, among other things:

- statements and assumptions relating to future growth, earnings, earnings per share and other financial performance measures, as well as management's short-term and long-term performance goals;
- statements relating to the anticipated effects on results of operations or financial condition from recent and expected developments or events, including acquisitions;

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- statements relating to the Company's business and growth strategies; and
- any other statements or assumptions that are not historical facts.

The Company believes that its expectations are based on reasonable assumptions. However, these forward-looking statements involve known and unknown risks, uncertainties and other important factors that could cause the Company's actual results, performance or achievements, or industry results, to differ materially from the Company's expectations of future results, performance or achievements expressed or implied by these forward-looking statements. In addition, the Company's past results of operations do not necessarily indicate its future results. These and other uncertainties are discussed in the "Risk Factors" section of the Company's 2007 Form 10-K. The future results of the Company may fluctuate as a result of these and other risk factors detailed from time to time in the Company's filings with the Securities and Exchange Commission (including this Form 10-Q).

You should not place undue reliance on any forward-looking statements. These statements speak only as of the date of this Second Quarter 2008 Form 10-Q. Except as otherwise required by applicable laws, the Company undertakes no obligation to publicly update or revise any forward-looking statements or the risks described in this Form 10-Q, whether as a result of new information, future events, changed circumstances or any other reason after the date of this Form 10-Q.

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Part I — Item 3. Quantitative and Qualitative Disclosure About Market Risk.

The information required hereunder is set forth on Page 29 of the Quarterly Report under the captions “Management’s Discussion and Analysis – Other Matters – Market Risk.”

Part I — Item 4. Controls and Procedures.

The Company has established disclosure controls and procedures which are designed to ensure that information required to be disclosed in reports filed or submitted under the Securities Exchange Act of 1934 (Exchange Act) is recorded, processed, summarized, and reported within the time periods specified in the Securities and Exchange Commission’s rules and forms. The Company’s management, with the participation of Norman E. Johnson, Chairman of the Board, President, and Chief Executive Officer and Bruce A. Klein, Vice President — Finance and Chief Financial Officer, evaluated the effectiveness of the Company’s disclosure controls and procedures as of May 31, 2008. Based on their evaluation, such officers concluded that the Company’s disclosure controls and procedures pursuant to Rules 13a – 15(e) of the Exchange Act were effective as of May 31, 2008, in achieving the objectives for which they were designed. No change in the Company’s internal control over financial reporting occurred during the Company’s most recent fiscal quarter ended May 31, 2008, that has materially affected, or is reasonably likely to materially affect, the Company’s internal control over financial reporting.

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## Part II — Other Information

### Item 1.A. Risk Factors

Except for the risk factor set forth below, there have been no material changes to the risk factors disclosed in Item 1A. "Risk Factors" in the Company's Annual Report on Form 10-K for the year ended December 1, 2007.

***We may not be able to successfully consolidate our operations with PECO.***

On December 3, 2007, we acquired Perry Equipment Corporation (Peco), a privately-owned manufacturer of engineered filtration products and technologies used in a wide array of industries, including oil and natural gas, refining, power generation, petrochemical, food and beverage, electronics, polymers and pulp and paper. We may not be able to successfully consolidate our operations with Peco. Our ability to successfully consolidate our operations with Peco will depend substantially on our ability to consolidate operations, systems and procedures and to eliminate redundancies and costs. We may not be able to combine our and Peco's operations without encountering difficulties, such as:

- the loss of key employees and customers;
- the focus of management's attention on the assimilation of Peco and its employees and on the management of the combined Peco and Facet operations;
- the incorporation of acquired products into our product line;
- possible inconsistencies in standards, control procedures and policies;
- the failure to realize expected synergies;
- the possibility that we have acquired substantial undisclosed liabilities; and/or
- problems from the assimilation of new operations, sites or personnel, which could divert resources from regular operations.

Further, we acquired Peco with the expectation that the acquisition would result in various benefits including, among other things, benefits relating to enhanced revenues, cross selling opportunities, technology, cost savings and operating efficiencies. Achieving the anticipated benefits of the acquisition is subject to a number of uncertainties, including whether we integrate Peco in an efficient and effective manner, and general competitive factors in the marketplace. Failure to achieve these anticipated benefits could result in increased costs, decreases in the amount of expected revenues and diversion of management's time and energy and could materially impact our business, financial condition and operating results. Finally, any cost savings that are realized may be offset by losses in revenues or other charges to earnings.

Part II — Other Information (Continued)

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds.

On June 25, 2007, the Company's Board of Directors approved a three-year Stock Repurchase Program, pursuant to which the Company from time to time may purchase up to \$250 million of shares of the Company's Common Stock in the open market or through privately negotiated transactions until June 25, 2010. The Company has no obligation to repurchase stock under the program, and the timing, actual number and value of shares to be purchased depend on market conditions and the Company's then-current liquidity needs. As set forth in the table below, the Company did not repurchase any shares during the fiscal quarter ended May 31, 2008. The amount of \$187,210,241 remained available for purchase under such program at the end of the second quarter of 2008.

COMPANY PURCHASES OF EQUITY SECURITIES <sup>(1)</sup>

| Period                               | (a)<br>Total number<br>of shares<br>purchased | (b)<br>Average<br>price paid<br>per share | (c)<br>Total<br>number of<br>shares<br>purchased<br>as part of<br>publicly<br>announced<br>plans or<br>programs | (d)<br>Approximate<br>dollar value of<br>shares that may<br>yet be<br>purchased<br>under the plans<br>or programs |
|--------------------------------------|---|---|---|---|
| March 2, 2008 through March 31, 2008 | —   | \$ —                                      | —   | \$187,210,241   |
| April 1, 2008 through April 30, 2008 | —   | \$ —                                      | —   | \$187,210,241   |
| May 1, 2008 through May 31, 2008     | —   | \$ —                                      | —   | \$187,210,241   |
| Total                                | —   | \$ —                                      | —   | \$187,210,241   |

<sup>(1)</sup> Stock Repurchase Program announced June 25, 2007, for aggregate purchases up to \$250 million. Program expires June 25, 2010.

Item 4. Submission of Matters to a Vote of Security Holders

At the annual meeting of shareholders of CLARCOR Inc. held on March 31, 2008, all of the Company's nominees for director, as listed in the proxy statement dated February 8, 2008, were elected. In addition, the shareholders ratified the selection of PricewaterhouseCoopers LLP as the Company's independent external auditors for fiscal year 2008.

The Company had 50,975,076 shares of common stock outstanding as of the close of business on the February 1, 2008 record date, and the holders of 47,496,947 shares of common stock were present at the meeting, in person or by proxy.

The two director nominees elected received votes as follows:

|                        | For        | Withheld |
|------------------------|------------|----------|
| Robert H. Jenkins      | 47,201,467 | 295,480  |
| Philip R. Lochner, Jr. | 46,854,026 | 642,921  |

Directors of the Company previously elected by its shareholders and whose terms in office continued after the annual meeting are Messrs. J. Marc Adam, James W. Bradford, Jr., Robert J. Burgstahler, Paul Donovan, Norman E. Johnson, and James L. Packard.

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Part II — Other Information (Continued)

The selection of PricewaterhouseCoopers LLP was ratified by shareholder vote with 47,363,828 voting 'For', 76,365 voting 'Against' and 56,754 abstaining.

Item 6. Exhibits

a. Exhibits:

- 31(i) Certification of Norman E. Johnson pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
- 31(ii) Certification of Bruce A. Klein pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
- 32(i) Certification pursuant to 18 U.S.C. Section 1350 as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002

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**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

**CLARCOR Inc.**  
(Registrant)

June 20, 2008  
(Date)

By

/s/ Norman E. Johnson  
Norman E. Johnson  
Chairman of the Board, President and  
Chief Executive Officer

June 20, 2008  
(Date)

By

/s/ Bruce A. Klein  
Bruce A. Klein  
Vice President – Finance and  
Chief Financial Officer

**CLARCOR Inc.  
Certification of Norman E. Johnson pursuant to Section 302  
of the Sarbanes-Oxley Act of 2002**

**CERTIFICATION**

I, Norman E. Johnson, certify that:

1. I have reviewed this quarterly report on Form 10-Q of CLARCOR Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: June 20, 2008

/s/ Norman E. Johnson  
Norman E. Johnson  
Chairman of the Board, President and Chief Executive  
Officer

**CLARCOR Inc.  
Certification of Bruce A. Klein pursuant to Section 302  
of the Sarbanes-Oxley Act of 2002**

**CERTIFICATION**

I, Bruce A. Klein, certify that:

1. I have reviewed this quarterly report on Form 10-Q of CLARCOR Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: June 20, 2008

/s/ Bruce A. Klein  
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Bruce A. Klein  
Vice President - Finance and Chief Financial  
Officer

**CLARCOR Inc.**

**Certification pursuant to 18 U.S.C. Section 1350 as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002**

We hereby certify that the accompanying Quarterly Report of CLARCOR Inc. on Form 10-Q for the fiscal quarter ended May 31, 2008 fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934 and that information contained in such Report fairly presents, in all material respects, the financial condition and results of operations of CLARCOR Inc.

June 20, 2008

(Date)

By

/s/ Norman E. Johnson

Norman E. Johnson  
Chairman of the Board, President and  
Chief Executive Officer

June 20, 2008

(Date)

By

/s/ Bruce A. Klein

Bruce A. Klein  
Vice President – Finance and  
Chief Financial Officer